



**Global  
Communities**  
Partners for Good

**Municipal Governance Program**

***QUARTERLY REPORT***

April 1 – June 30, 2014

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## **I. EXECUTIVE SUMMARY**

This quarter MGP focused on strengthening citizen participation to further empower both individuals and communities to continue advocating with government actors on issues that affect their quality of life. In collaboration with its partners, the program launched several awareness campaigns and held trainings to educate citizens on active participation, including women's leadership and youth engagement. CSO partners began social audit processes to oversee the implementation of municipal initiatives, enabling them to see how their demands are being taken into consideration by municipal authorities.

During this quarter, IEEPP continued providing technical assistance on the oversight of the national budget process and promoting the use of the national observatory. MGP began reviewing the budget consultation advocacy activities and submitted a proposal for phase II of the fiscal transparency component. Lastly, MGP launched the PODER project to strengthen the capacities of six member organizations of the Federation of Handicapped People's Associations (FECONORI) in the South Caribbean Autonomous Region (RAAS).

Summarized accomplishments from the quarter include:

### **Citizen Participation**

- MGP partner organizations began social audit processes to oversee the implementation of municipal initiatives, which were selected through a highly participatory process, including projects addressing municipal gender gaps, youth issues, and the environment. CEPS, whose project ended on May 31, 2014, completed two audits this quarter. Nine other social audits will be completed during the next quarter. Representatives of the partner organizations and social audit committees have expressed their satisfaction with the processes and indicated that the social audits help empower both individuals and communities to improve citizen participation around issues that affect citizens' quality of life.
- The Awaltara Territorial Government supported the formation of 13 citizen's associations with a total of 417 individuals (241 of whom were women), allowing citizens to articulate their needs and demands in order to advocate with the corresponding authorities.
- The MGP supported the launch of the Café con Voz television program this quarter with the first television episode airing on May 19, 2014 on Channel 23 and on cable television. Using a talk show format, the program has generated both good ratings and social media interest, as shown through Facebook and number of callers.
- MGP partners monitored the implementation of projects that were included in 2014 municipal budgets as a result of their advocacy activities. Using municipalities' published budget data, the partners were able to determine that 66 of the 139 initiatives that they directly advocated for and that were included in the municipal budgets are currently being implemented.

- The MGP reviewed the budget consultation advocacy activities undertaken by MGP partner organizations' target groups and community-based organizations highlighting the positive experiences with budget consultation activities in municipalities where Municipal Development Councils (CDMs) function. The review resulted in two significant findings: 1) Advocacy by partner organizations and community-based organizations at municipal council sessions and budget forums were the least effective activity; and 2) direct advocacy activities with specific stakeholders such as youth forums, meetings with municipal government officials, and budget consultation activities were the most effective.
- During this quarter, the CEPS program titled, "Exercising Citizenship to Generate Positive Change in Local Governance and Development through the Active Participation of Women and Young People," was completed. The program provided training to 102 agents of change (28 men, 74 women) to improve citizen participation who were then able to replicate the trainings for residents in their respective communities, reaching an additional 250 young people and 250 women.
- The Youth and Adolescent Municipal Committees (COMAJ), with support from BICU and the MGP, launched an awareness-building campaign titled, "Caribbean Youth Also Decide" encouraging young people from four municipalities to participate in local governance. Additionally, the program completed the report entitled, "Youth and Adolescent Citizen Participation in Four Municipalities of the South Atlantic Autonomous Region", which identifies various challenges that desentivise, limit, and restrict the participation and involvement of youth and adolescents
- The San Pedro de Lóvago, Santo Domingo and Muelle de los Bueyes municipal development committees completed qualitative analyses of gender gaps during this quarter which have generated specific recommendations in order to better direct their advocacy efforts with local governments towards achieving gender equity in development.
- The MGP held the second session of the South Caribbean Coast Youth Roundtable in which 33 people (58% women) representing 17 organizations were in attendance. The roundtable covered issues including the mapping of programs and projects, a proposal for an ordinance on youth employment, and the design of an action plan for Youth Week (in August).

### **Fiscal Transparency**

- IEEPP began providing specialized fiscal transparency technical assistance to five organizations for the oversight of national budget implementation. The technical assistance is specifically designed to improve efforts to monitor national budget investments in education and issues affecting youth, women's, and children's rights and development.
- IEEPP distributed over 400 copies of a reader-friendly version of the 2014 national budget highlighting key budgetary information (including the sources of financing) to CSOs. The document explains the budget elaboration process and outlines government

investment in healthcare, education, citizen security, national defense, poverty reduction, and public works.

- As part of the “Our Budget” advocacy campaign, IEEPP presented how the use of the online observatory can facilitate oversight of the national budget to approximately 450 students and professors at various universities throughout the country.

### **CSO Organizational Capacity Development (OCD)**

- A total of 109 community leaders from seven MGP partner organizations participated in seven workshops designed to strengthen local leadership and improve networking among community-based organizations. The expected results of these workshops include improved organizational capacities among community-based organizations, the exchange of experiences and lessons learned among community leaders, and opportunities to develop new leaders with better understandings of best practices in community leadership and clearer visions of how to obtain goals and objectives.
- Through its implementing partner blueEnergy, the MGP developed a training workshop for women that are active in the Laguna de Perlas Potable Water and Sanitation Committees (CAPS). 15 women (10 afrodescendent and 5 mestiza) participated in the workshops which focused on promoting women’s leadership and advocacy in the creation of public policy related to the potable water and sanitation sector.
- MGP completed five of the six technical assistance sessions for the organizations participating in the institutional development initiative with a total of 44 representatives. The sessions have strengthened alliances between the organizations to complete projects together, encouraged constructive dialogue and organizational reflection, supported consensus decision making and increased trust and transparency.

### **Institutional**

- The MGP presented a proposal for the second phase of the IEEPP fiscal transparency program. The goal of the second phase is to strengthen participatory and democratic governance by providing civil society organizations, journalists, and the general public with greater access to budget information to utilize it in the development of proposals and advocacy campaigns. The second phase will also seek to increase public demand for fiscal transparency in order to create an operating context in which CSOs are involved in decision-making around the use of public resources.  
MGP launched the PODER project to strengthen the capacities of six member organizations of the Federation of Handicapped People’s Associations (FECONORI) in the South Caribbean Autonomous Region (RAAS). The program held an inauguration event in which 76 people participated and organized four workshops with program participants to agree on program goals and workplan.

## II. PROGRAM ACCOMPLISHMENTS

### *2.1. PODER project to support seven organizations working with handicapped people to improve their citizen participation and advocacy capacities launched.*

This quarter, the MGP launched the PODER project to strengthen the capacities of six member organizations of the Federation of Handicapped People's Associations (FECONORI, Sp.) in the South Caribbean Autonomous Region (RAAS). Civil society and local authority support for the project was demonstrated at an inaugural event that saw the participation of 76 people (58% of whom were women), including: representatives of 11 Bluefields civil society organizations, representatives of the six participating handicapped people's associations (including five national directors), six public officials (including the deputy mayor of Bluefields and the director of the regional council on support for handicapped people), and five news outlets. Prior to the inauguration, Global Communities held four workshops for the program participants during which the program goals and workplan (both emphasizing citizen participation and organizational development activities) were agreed upon. FECONORI's board of directors in Bluefields was reorganized and three individuals were selected to oversee the project.



*June 25. Inauguration of the PODER project in Bluefields.*

### *2.2. Partner organizations began municipal social audits and made requests for public information.*

MGP partner organizations began social audit processes to oversee the implementation of municipal initiatives of interest to their stakeholders. These initiatives included projects addressing municipal gender gaps, youth issues, and the environment. The two social audits implemented by CEPS, whose project ended on May 31, 2014, were completed this quarter. Nine other social audits will be completed during the next quarter.

The process of selecting which initiatives to audit was highly participatory. The majority of the partner organizations created Social Audit Leadership Groups composed of local stakeholders. The group members analyzed the main challenges facing their municipalities, selected the initiatives that would be audited, and developed monitoring plans for the

auditing process. The leadership groups then selected members to participate in the social auditing committees, which are charged with implementing the social audits. In the case of the Municipal Committees for Youth and Adolescents (COMAJ), municipal investment to support youth and adolescent development was selected as the key issue, as reflected in the 2014 Municipal Investment Plan approved by the municipal council.

Under the Awaltara Territorial Government (GTA, Sp.) project, member communities themselves have made requests for information and budget transparency for investments under the 2014 GTA Budget and the distribution of funds to support the lease of the Manawarki Keys. A territorial assembly will be held this month to approve proposed changes to the territorial government's internal structure and respond to the requests made by member communities.

Representatives of the partner organizations and social audit committees have expressed their satisfaction with the social audit processes and indicated that the social audits help empower both individuals and communities to improve citizen participation around issues that affect citizens' quality of life, thereby supporting efforts to advocate with government actors to address these issues. While obtaining public information continues to be a challenge, the experience of making requests for information has allowed the organizations to identify the individuals within government institutions that must be targeted. As such, the practice of requesting information is itself an advocacy activity.

**Table 1: Social Audit Target Issues**

Partner Organization	Social Audit Theme	Total Social Audits Completed Per Organization
BICU	Disbursal of funds for youth programming in the following municipalities: Bluefields, Corn Island, El Rama and Laguna de Perla, in the RAAS.	4
CEPS	Implementation of the "Community Gender Training" project (2014 El Castillo Municipal Budget, Río San Juan)	2
	Implementation of the Holistic School Nutrition Program (PINE, Sp.) in four schools in the San Carlos municipality.	
FUMSAMI	Disbursal of funds for women's programming (2013 San Miguelito Municipal Budget, Río San Juan).	2
	Role of the Women's Ministry in the closing of gender gaps in El Almendro, Río San Juan.	
GTA	Awaltara Territorial Government 2014 budget and the distribution of funds for the lease of the Manawarki Keys (audit of the territorial government's budget management)	1
RMCh	Deforestation in Santo Domingo, Chontales.	2
	Sidewalk and pavement project for the Villa Sandino cemetery road, Chontales.	
<b>TOTAL</b>		<b>11</b>

In addition to the implementation of social audits, community members from communities supported by MGP partner organizations have overseen 2014 municipal budgets through participation in municipal budget transparency forums. Community members have advocated in particular for the effective implementation of projects that were included in the municipal budgets as a result of their advocacy efforts.

**Table 2: Participation in Budget Transparency Forums**

	Date	Total Participants	Total Women	Representatives of Partner Organization Target Groups
San Pedro de Lóvago	30-abr-14	115	74	35 (15 wome) from the CDM
Muelle de los Bueyes	21-may-14	155	69	65 (36 women) from the CDM.
Santo Domingo	29-may-14	500	180	25 women from RMCh and 55 individuals from APRODER community-based organizations.
Santo Tomas	21-may-14	242	131	8 women from RMCh.
Villa Sandino	09-may-14	269	143	8 women from RMCh.
Cuapa	14-may-14	220	Gender breakdown not available	6 women from RMCh.
El Almendro	09-abr-14	No data available	No data available	8 women from the Red Ciudadana
San Miguelito*	09-abr-14	0	0	0
Laguna de Perlas	26-mar-14	No data available	No data available	11 (5 women) from the COMAJ
El Rama	22-abr-14	No data available	No data available	12 (10 women) from the COMAJ
Bluefields	19-jun-14	No data available	No data available	3 (2 women) from the COMAJ
Corn Island **				
<b>Totals</b>		<b>1501</b>	<b>597</b>	<b>236</b>

\* This fórum was held in the rural Santa Rosa community and was not publicized. FUMSAMI representatives and their target groups did not even realize it was held until days later, and as such were not able to participate.

\*\* This fórum will be held on July 25 and COMAJ will participate.

### 2.3. Awaltara Territorial Government encouraged the formation of citizen's associations.

In accordance with Article 59 of the Law of Citizen Participation, the Awaltara Territorial Government supported the formation of 13 citizen's associations, thereby establishing a precedent for the Desembocadura de Rio Grande and La Cruz municipal governments (participating municipalities under the Awaltara project). The citizen's associations will serve as an organizing space in GTA member communities, allowing citizens to articulate their needs and demands in order to advocate with the corresponding authorities. A total of 417 individuals (241 of whom were women) participated in the formation of the citizen's associations.

The citizen's associations are formed by community residents as a representative body with a different set of objectives from traditional communal organizations. The citizen's associations can be viewed as a community's advocacy arm, serving to influence external actors – in particular, regional and municipal government institutions. As such, the citizen's



associations work in tandem with the traditional communal organizations to fill an advocacy gap with the respective municipal governments. The traditional organizational structure of the Awaltara communities is preserved. As the citizen's associations were formed, representatives stressed the importance of promoting the active participation of women. Women currently occupy 50% of the posts in the newly formed associations.

The GTA is also implementing a participatory process to amend the government's institutional structure through forums held in its 13 member communities.<sup>1</sup> Once the reforms are implemented, the GTA will have an updated, rights-based institutional management tool that will help it better address the demands of the citizens it represents.



The Awaltara Territorial Government organizational strengthening plan is presented to community members.

#### *2.4. CSO fiscal transparency technical assistance to monitor the national budget began*

The MGP, through its implementing partner IEEPP, began providing specialized fiscal transparency technical assistance to five organizations for the oversight of national budget implementation. The five organizations were selected through a call-for-proposals completed during the training workshops held last quarter. The five organizations that were selected showed a particular interest in providing fiscal oversight and met the program requirements. The technical assistance is specifically designed to improve efforts to monitor national budget investments in education and issues affecting youth, women's, and children's rights and development.

The technical assistance includes visits by IEEPP personnel to the organizations' offices and group work sessions to provide training in the use of the IEEPP-designed tolos for budget implementation oversight.

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<sup>1</sup> The 13 communities are: Tumarín Indígena, Walpa Dakura, Matagalpa, Sia Was, Makantakan, Makantakita, Betania, Company Creck, Guadalupe, Esperanza, Kara, Karawala, Walpa.

<sup>2</sup> The age of the artifacts was determined through direct USAID support.

**Table 3: Organizations Receiving Technical Assistance**

Organizations	Tematic approach	Territorial scope
Instituto de Liderazgo de las Segovias (ILLS)	Women and childhood	Nueva Segovia
Asociación de Liderazgo y Desarrollo de Madriz (ALDEMA)		Madriz
Movimiento Puente	Education and youth	Managua, Mateare y Ciudad Sandino
Asociación de trabajadores sociales de León (ASOTRASOL)		León
Asociación de jóvenes de Mateare (AJOMA)		Mateare

### 2.5. Reader-friendly version of the national budget distributed to CSOs

As part of the MGP's efforts to promote civil society fiscal transparency activities, a reader-friendly version of the 2014 national budget highlighting key budgetary information (including the sources of financing) was distributed to CSOs. The document explains the budget elaboration process and outlines government investment in healthcare, education, citizen security, national defense, poverty reduction, and public works.

400 copies of the reader-friendly budget have been distributed to the organizations participating in the fiscal transparency technical assistance program, with an emphasis on the organizations that implement training activities (ILLS, Movimiento Puente). The document has also been shared with representatives of the national assembly and the Office for Access to Public Information, public institutions (including the Treasury and Public Credit Department and the Central Bank), international organizations and aid groups, IEEPP member organizations, and university students and professors at the universities where presentations on the online observatory have been held. The document can be downloaded on the observatory website ([www.nuestropresupuesto.org](http://www.nuestropresupuesto.org)).



*Cover of the Citizen Budget, a tool for understanding and monitoring the national budget.*

## 2.6. University students have a better understanding of the national budget

As a part of the strategy utilized in the implementation of the “Our Budget” advocacy campaign, which promoted the use of the online observatory to facilitate the oversight of the national budget, presentations were made at various universities throughout the country. Approximately 450 people, including both students and professors, attending the presentations. This number includes only the participants that signed attendance sheets at the events. In reality, the number of participants was significantly higher as the presentations were made in public forums.

**Table 4: University Presentations**

University	Date	Participants
UCA	May 5	85
UPOLI	May 7	100
UNAN LEÓN	May 8	150
UAM	May 20	60
UCC	May 28	50
<b>TOTAL</b>		<b>445</b>

## 2.7. Five of six total institutional development technical assistance sessions completed

At the end of this quarter, five of the six technical assistance sessions for the organizations participating in the MGP’s institutional development initiative were completed. A total of 44 representatives of the five organizations participated in each session. A series of results – some concrete and measurable, and others more qualitative – have been achieved. For example, each organization has completed draft versions of its communications and sustainability plan and strategies:

**Graphic 1: Results of Organizational Development Activities**



In terms of qualitative results, the technical assistance sessions have strengthened alliances between the organizations to complete projects together, encouraged constructive dialogue and organizational reflection, and supported consensus decision making. Moral within the organizations has improved as dialogue between the staff and leadership has led to increased trust, transparency, and commitment..

**Table 5: Attendance per Organization**

Organization	Session 1	Session 2	Session 3	Session 4	Session 5
<b>CEPS</b>	11	10	11	12	11
<b>BLUE ENERGY</b>	10	12	10	11	7
<b>RMCH</b>	12	10	9	9	9
<b>APRODER</b>	6	4	4	6	6
<b>FUMSAMI</b>	6	9	7	8	8
<b>TOTAL</b>	<b>45</b>	<b>45</b>	<b>44</b>	<b>46</b>	<b>41</b>

## 2.8. Leadership capacities of more than 100 members of seven community-based organizations improved

During this quarter, seven workshops designed to strengthen local leadership and improve networking among community-based organization were held. A total of 109 community leaders from seven MGP partner organizations participated in the workshops. The participating organizations were selected based on the strength of their local leadership and their visions and objectives as community-based organizations.

**Table 6: Participants in Leadership Workshops**

Organization	Participant Profile	Participants			Place	Date
		M	W	Total		
Awaltara Territorial Government	Territorial leaders (also participating in the citizen participation activities)	12	7	19	Bluefields	April 29
Bluefields Creole Communal Government	Community leaders	11	7	18	Bluefields	May 13 and 14
Laguna de Perlas Communal Government	Community leaders	3	2	5	Laguna de Perlas	May 21 and 22
Chontales Women's Network	Community and network leaders (also participating in the citizen participation activities)	0	20	20	Juigalpa	June 4 and 5
Rama Kriol Territorial Government	Territorial leaders	10	6	16	Bluefields	June 10 and 11
FUMSAMI	Women community leaders and social promoters (the social promoters also participate in the citizen participation activities)	0	12	12	San Miguelito	June 17 and 18
APRODER	Cooperative leaders and members of the municipal development committees (also participating in the citizen participation activities)	11	8	19	Juigalpa	June 25 and 26
<b>Total</b>		<b>47</b>	<b>62</b>	<b>109</b>		

The workshop methodology utilizes a four-phase popular education approach that is rooted in the experiences of the participants. Participants are then introduced to theory and research, are asked to describe their visions and objectives as they relate to community leadership, and finally develop concrete goals to reach these desired results.

**Graphic 2: Leadership Workshop Methodology**

The expected results of these workshops include improved organizational capacities among community-based organizations, the exchange of experiences and lessons learned among community leaders, and opportunities to develop new leaders with better understandings of best practices in community leadership and clearer visions of how to obtain goals and objectives.



*Representatives of the Chontales Women's Network participate in a leadership workshop.*

### *2.9. Café con Voz television program launched*

The MGP supported the launch of the Café con Voz television program this quarter. Café con Voz has been a popular news radio program since September 2012. The first television episode aired on May 19, 2014 on Channel 23 and on cable television. Café con Voz uses a talk show format, thereby distinguishing it from the majority of news programs. As demonstrated in the table below, the wide range of issues discussed and invited guests on the program has generated both good ratings and social media interest. Though the program has been running for less than two months, it has begun to influence wider conversations about the issues it has reported on. For example, Carlos Rivas, who runs a business exporting basic grains and provided an analysis of the recent increase in the price of beans on the program, was later invited to give his presentation and make policy

recommendations to the National Assembly's Committee for Economic Affairs. *Café con Voz* continues to air on the radio through Radio Universidad (102.3 FM), Radio Mundial in Managua, Radio Rumbos in Rivas, Radio Darío in León, Radio La Costeñísima in Bluefields and Radio Romance in Carazo (Oriente). As such, the program reaches a national audience.



*Café con Voz is now aired simulatenously in television and radio formats.*

**Table 7: Reporting on *Café con Voz***

Temas	Invitados/as	Interaction with the Public (Calls, Texts, FB)	Increase in "Likes"	Date
VIH y los trabajadores	José Adán Aguerri (presidente del Cosep) y Miguel Orozco (director del Centro de Investigaciones de Estudios de la Salud)	3	From 1,761 to 1,813	19-may
Empleo y juventud	Alberto Lacayo, presidente de la Comisión Laboral de la Asamblea Nacional, y Efraín Ordóñez, de Red Juventud Local	5		20-may
Análisis y expectativas del diálogo Obispos-Gobierno	teóloga Michelle Najlis,	8		21-may
Análisis de los resultados del diálogo y hablamos del emprendedurismo	Felix Maradiaga, master en Políticas Públicas y empresario	7		22-may
Trabajo de Better Work Nicaragua en las zonas francas, específicamente en sector textil	Elena Arengo, representante de la organización	5		23-may
Análisis del estado de los servicios de salud en general	Ana Quiroz. co-directora del Centro de Investigaciones y Asesorías de la Salud, Cisas	7	1,813 to 1,830	26-may
Mujer y el sistema de salud nicaragüense / Producción nacional	Directora de Ipas Centroamérica, Marta María Blandón/ Diputados Asamblea Nacional Marta Marina González y Gustavo Porras	7		27-may
Educación para mejor talento humano	Juan Sebastián Chamorro, Director FUNIDES	8		28-may
Efectos del fenómeno "El Niño"	Asesor presidencial para Asuntos de Medio Ambiente, Jaime Incer, y el ex diputado Agustín Jarquín	9		29-may
Día de la Madre en Nicaragua, lo mercantil versus lo sublime	Sociólogo Cirilo Otero	7		30-may
Estado de los derechos de la niñez	Daysi Ramírez, de Codeni y Olga Moraga, de Unicef	7	1,830 to 1,835 (the main post has been shared six times each day)	02-jun
Alza del precio de los frijoles	Enrique Picado dirigente del Movimiento Comunal	8		03-jun
Origen del incremento en el precio de los frijoles	Carlos Rivas, exportador de granos básicos	8		04-jun
Cambio climático y sus efectos en la salud de las personas	Decana de la Facultad de Ciencia, Tecnología y Medio Ambiente de la UCA, Tarsilia Silva y el doctor Henry Rodríguez, director de Eco-Salud, Escuela de Medicina Pública de México	11		05-jun
La batalla en la reserva de la biósfera Bosawas	Representantes de la comunidad Mayagna y representantes de Misión Bosawás	6		06-jun

Temas	Invitados/as	Interaction with the Public (Calls, Texts, FB)	Increase in "Likes"	Date
Aprobación nueva ley de la Policía Nacional	Elvira Cuadra directora del Instituto de Estudios Estratégicos y Políticas Públicas, IEEPP	8	1,835 to 1,845, (posts have been shared at least five times per day )	09-jun
Campaña "Soy hombre y no quiero armas"	Mónica Zalaquett, directora Ejecutiva del Centro de Prevención de la Violencia y Víctor Toruño de "Jóvenes por la paz"	10		10-jun
Grupos vulnerables se pronuncian sobre inconclusa nueva ley de Policía Nacional	Geovanny Campos, del Cepresi, organización de personas de la diversidad sexual	8		11-jun
Repercusiones de la nueva ley de Policía Nacional en los derechos humanos	Gonzalo Carrión y Uriel Pineda del Centro Nicaragüense de Derechos Humanos	13 (5 additional contact attempts could not be made because of time constraints)		12-jun
Aprobación nueva ley de la Policía Nacional	Comisionado General en retiro Francisco Bautista Lara	7	1,845 to 1,861	13-jun
Impacto del Canal Interoceánico	Empresario César Zamora y el ambientalista Raomir Manzanarez	9		16-jun
Impacto ambiental del Canal Interoceánico	Víctor Campos, subdirector del Centro Humboldt	8		17-jun
"Alerta roja" por los casos de femicidios	María Teresa Blandón del Movimiento Feminista de Nicaragua	9		18-jun
Secuelas de la violencia intrafamiliar y de los femicidios	Luz Marina Torres, del Colectivo de Mujeres 8 de marzo	4		19-jun
Un año después de Ocupainns / Fútbol y niñez	Jóvenes del movimiento Ocupainns y la presidenta Ejecutiva del Cenidh, Vilma Núñez/ Dos niños expertos en estadísticas de fútbol	7		20-jun
Consumo de drogas en los barrios de Managua	Yalí López, especialista en el tema, y dos miembros de Narcóticos Anónimos	7	1861 to 1878	23-jun
XIX Conferencia Regional de Migración	Marlin Sierra, subdirectora del Cenidh y miembro de la Red de Apoyo a Migrantes y Jorge Estrada de la Red Local de Familias con Migrantes	6		24-jun
Enseñanza del inglés en Nicaragua	Franklin Téllez, presidente de la Asociación Nicaragüense de Profesores de Inglés y director académico del Centro Cultural Nicaragüense Norteamericano y Efrén Miranda, encargado del programa de becas del Centro	5		25-jun
Diferentes aspectos de la realidad del país	Presidente de Amcham, Alfredo Artilles	7		26-jun
Fútbol y niñez	Dos niños expertos en estadísticas de fútbol	8		27-jun

### 2.10. BICU CIDCA findings to contribute to community development

MGP-supported archeological surveys in the Rama Kriol Territory led to the discovery of 63 sites with cultural relevance, the majority of them containing artifacts of archeological significance. 75% of these sites had never been registered before by archeologists. Notable discoveries include the shell midden at Monkey Point - in particular the six-thousand-year-old midden at Angi<sup>2</sup> – and an ancient human skeleton. These artifacts will shed new light on the economies, cultures, and beliefs of early societies in the region.

Now that the archeological potential of the region has been proven, the challenge is to ensure that national institutions tasked with protecting Nicaragua's cultural heritage take action to document, conserve, and promote the sites. Municipal authorities, the Rama Kriol

<sup>2</sup> The age of the artifacts was determined through direct USAID support.



Territorial Government, and community organizations should also work to include these sites as components of the strategic development plans for the communities in which they are located. Recognizing this need, CIDCA BICU has held workshops for community leaders and residents in four participating communities, with positive results obtained.

***Table 8: Trainings for Communities in the Rama Kriol Territory***

Themes	Communities	Total Participants	Women	Men
Organization and Leadership	Bankukuk Taik, Rama Cay, Monkey Point y Tiktik Kaanu	169	96	73
Accounting				
Museology				
Gastronomy				
Hotel Studies				
Ecotourism				
Tour Guides				
Laws 445, 28, and 1142				
Solid Waste Management				

#### *2.11. Gender analyses improved municipal development committees' work with women*

The San Pedro de Lóvago, Santo Domingo and Muelle de los Bueyes municipal development committees completed qualitative analyses of gender gaps during this quarter. As such, they now each possess specific recommendations in order to better direct their advocacy efforts with local governments towards achieving gender equity in development.

Among other results, the gender analyses showed that property and resources essential to development in the municipalities (land, homes, cattle, income) are almost exclusively controlled by men, thereby creating a cycle of economic dependence for women. Given the context, it is difficult for women to become socially empowered and to participate in activities outside of the home.

The analyses recommend that the municipal development committees take up the following advocacy objectives:

- Reduce inequality and close the wealth gap in order to improve access to good and resources essential to development through activities to improve incomes;
- Close gender gaps in order to create equal access and control of resources by men and women through activities to reduce the number of hours women work inside of the home;
- Eliminate barriers to gender equality through activities to increase education, provide more access to sexual and reproductive healthcare, and provide legal support for women confronting domestic/gender-based violence.

The results of the analyses were shared with the wider public, including municipal government representatives, graduates of the NDI Leadership Program, USAID, and Global Communities.



*Meeting between MDC members and municipal authorities to share the results of the gender analyses.*

## *2.12. Youth from four municipalities launched campaign to promote participation in local governance*

The Youth and Adolescent Municipal Committees (COMAJ), with support from BICU and the MGP, launched an awareness-building campaign titled, “Caribbean Youth Also Decide.” The campaign encouraged young people from four municipalities to participate in local governance. The campaign motto was designed by the youth committee members. The campaign utilized various strategies, including radio and television spots, posters, t-shirts, and billboards. It will continue for two months.



*Members of the COMAJ participated in designing the campaign. Each municipality developed its own motto.*

*2.13. Capacity of women in CAPS to manage water projects strengthened*

On both the regional and global levels, discussions about the participation of women in the use and management of water resources have been dominated by and largely exclusive to gender specialists. Women that currently participate in the management of water and sanitation resources have largely abstained from these discussions and forums for a variety of reasons, many related to issues of self-esteem, machismo, and cultural or religious practice. In an attempt to address this reality, the MGP, through its implementing partner blueEnergy, developed a training workshop for women that are active in the Laguna de Perlas Potable Water and Sanitation Committees (CAPS). The goal of the workshop was to promote women's leadership and advocacy in the creation of public policy related to the potable water and sanitation sector.

The workshop addressed issues of self-esteem, leadership, gender, sustainability and gender equity, the importance of women's participation in the water and sanitation sector, and problems that women have faced in CAPS leadership positions. Of the fifteen women that participated (10 afrodescendent and 5 mestiza), thirteen were members of the boards of directors of their respective CAPS and the other two, while not in direct leadership positions within the CAPS, played important leadership roles in their communities.

*2.14. Study on youth participation in four RAAS municipalities completed*

During this quarter, the report entitled, "Youth and Adolescent Citizen Participation in Four Municipalities of the South Atlantic Autonomous Region" was completed. The report identified various challenges that desentivise, limit, and restrict the participation and involvement of youth and adolescents in economic, political, social, and cultural spaces in their respective municipalities.

Among other factors, the study showed that young people are not happy with the performance of and support received from their respective municipal authorities. This disenchantment has produced a political distancing of young people from these institutions. The report also identified a lack of organizing spaces from which young people can advocate for youth development and the exercise of their rights as a factor limiting youth participation. Additionally, lack of employment and job insecurity in the municipalities means that many young people struggle to meet their basic needs. Facing this situation, many young people suffer from lower self-esteem.

The study also drew conclusions about current behaviors, attitudes, and values among young people and adolescents in the four municipalities. These results will be shared in the coming weeks.



*The COMAJ provide spaces for youth participation in local governance.*

### *2.15. Budget advocacy activities monitored*

During this quarter, MGP partners monitored the implementation of projects that were included in 2014 municipal budgets as a result of their advocacy activities. Using budget data that the municipalities publish in TRANSMUNI<sup>3</sup>, the partners were able to determine that 66 of the 139 initiatives that they directly advocated for and that were included in municipal budgets are currently being implemented. Money has not been disbursed to MGP partner organization projects in at least three of the 14 municipalities that included partner proposals in their budgets. The municipalities of Cuapa, Santo Tomas, and El Almendro included the fewest partner proposals in their 2014 budgets (one or two). However, the implementation of all of these projects has begun. San Pedro de Lovago, Santo Domingo, and La Cruz de Rio Grande were the municipalities that included the most partner proposals in their budgets. 54% and 52% of the projects are currently being implemented in San Pedro de Lovago and Santo Domingo, respectively. In El Rama, Laguna de Perlas, and Bluefields, an average of nearly 70% of partner projects are being implemented.

The challenge for MGP partner organizations during the second half of the fiscal year is to continue monitoring the fiscal implementation of projects that have yet to receive funding and to attempt to monitor physical advances in project implementation.

***Table 9: Number of Partner Proposals in 2014 Budgets that are Currently Being Implemented***

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<sup>3</sup> Department of Treasury and Public Credit Municipal Transfer System: municipal governments should use the system to report on municipal budget implementation in order to receive funds from the national government.

Municipality	# of Initiatives Currently Being Implemented	# of Initiatives Included in Budgets	% of Initiatives Being Implemented
San Pedro de Lovago	22	12	54%
Santo Domingo	25	21	52%
Villa Sandino	1	0	0%
Cuapa	2	2	100%
Santo Tomas	1	1	100%
Muelle de los Bueyes	12	4	33%
San Miguelito	2	1	50%
El Almendro	1	1	100%
El Rama	6	5	83%
Bluefields	12	7	58%
Laguna de Perlas	9	6	66%
Corn Island	16	0	0%
La Cruz de Río Grande	8	0	0%
Desembocadura del Río Grande	22	6	27%
<b>TOTAL</b>	<b>139</b>	<b>66</b>	

The MGP reviewed the budget consultation advocacy activities undertaken by MGP partner organizations' target groups and community-based organizations with the goal of influencing municipal authorities. The review resulted in two significant findings:

Advocacy by partner organizations and community-based organizations at municipal council sessions and budget forums was the least effective activity. Of the proposals presented by partners at these forums, only 9, 17, and 25 percent were approved, respectively. Direct advocacy activities with specific stakeholders such as youth forums, meetings with municipal government officials, and budget consultation activities were the most effective. In these instances, 42, 50 and 100 percent of proposals were approved, respectively.

The review highlights the positive experiences with budget consultation activities, which were mainly carried out in municipalities where Municipal Development Councils (CDMs) function (with one exception). The active role that the CDMs play in advocating with their local governments may explain the success of these activities. The CDMs have participated both in the process of identifying the needs and demands of municipal populations and in prioritizing these demands for inclusion in budgets as per the availability of funding and with an eye to the equal treatment of different communities. The MGP believes that the warm relationships between the CDMs and their counterparts both in the municipal governments and in the communities that they represent have allowed the CDMs to become valued and legitimate interlocutors. As such, CDM proposals have been included in municipal budgets at higher rates.

**Table 10: 2014 Budget Consultation Events and Proposals (Presented and Approved)**

Activity	Number of Events per Activity Type	Number of Proposals Presented per Activity Type	Number of Proposals Approved per Activity Type
Public Meetings	8	155	25
Budget Forums	10	118	25
Budget Consultation Activites*	11	53	59
Municipal Youth Meetings	4	65	27
Meetings with Municipal Governments	2	4	2
Municipal Council Sessions	2	11	1
<b>Total</b>	<b>37</b>	<b>406</b>	<b>139</b>

\* These include all of the budget consultations implemented by municipal governments for specific sectors or institutions. Ten of the consultations were held by municipal government for CDMs in San Pedro de Lovago, Santo Domingo, and Muelle de los Bueyes. The other was held in San Miguelito, Rio San Juan.

#### 2.16. “Agents of change” better equipped to continue active participation after conclusión of CEPS program

During this quarter, the CEPS program titled, “Exercising Citizenship to Generate Positive Change in Local Governance and Development through the Active Participation of Women and Young People,” was completed. The program, located in San Carlos, Morrito y El Castillo, and Rio San Juan, provided training to 102 agents of change (28 men, 74 women) to improve citizen participation. The training covered four modules (legal framework for citizen participation, access to public information, budget consultations, and social audits). Workshop participants put the skills they learned in workshops into practice through their participation in budget consultations and the presentation of project proposals for inclusion in municipal budgets. Participants also carried out two social audits, despite the fact that they faced an adverse political context and difficulties obtaining requested public information.

The agents of change replicated the trainings for residents in their respective communities, thereby reaching an additional 250 young people and 250 women. The workshops also saw the participation of ten social communicators (seven men and three women) and ten civil society organizations (Fundación San Lucas, FUNDAR, Fundación del Río, Modiversex, CEPS, Jacamar, Cosemucrin, GPC, Cantur and Cooperativa Recicla).

During the closing event for the CEPS project (which saw the participation of 36 of the 51 agents of change), participants noted that one of the main influences of the program was to change their role from passive audience members at municipal forums to informed and

organized participants in the forums. Participants also noted that they now understand that they have legal rights that the government must respect and respond to.



*May 23, El Castillo. The CEPS program ended with an intermunicipal forum for youth and women participants.*

*2.17. Household surveys show that populations feel that levels of corruption are diminishing in municipalities where the MGP is active*

CIEET Nicaragua published the sixth edition of its social audit measuring corruption in public services in Nicaragua in March 2014. The first audit, which established the baseline, was published in 1998. Further surveys were conducted in 2003, 2006, 2009, and 2012. COSUDE, the organization that finances the study, recognized the MGP's role in improving the indicators used to measure the perception of corruption on the municipal level and praised the information that these indicators provide in analyzing the use of public resources.

The survey was conducted in 6,062 households in Managua, department capitals, municipals capitals, and rural areas in seven key geographic regions: the West (Leon and Chinandega), Managua, the South Pacific (Masaya, Carazo, Granada, and Rivas), the Segovias (Esteli, Madriz, and Nueva Segovia), the North (Matagalpa and Jinotega), the Central South (Boaco, Chontales, and Rio San Juan), and the Caribbean Coast (the RAAN and the RAAS). Since 1998, the survey has included the question: Do you believe that there is corruption in the mayor's office? The number of participants responding affirmatively has dropped from 58% in 2003 to 34% in 2014. The largest drops were recorded in Managua and the South Central region (where the MGP has influence).



**Table 11: Perception of Corruption in Municipal Governments**

The perception of corruption in municipal governments. Total households surveyed. Comparisons across regions, 1998 – 2014								
Region	1998	2003	2006	2009	2012	2014 Results		
						Sample	Affirmative	%
15 sites in the department of Managua	64%	71%	59%	48%	45%	1,546	566	37%
7 sites in the South Central region	42%	53%	47%	38%	50%	600	147	25%

*Source: Perception of Corruption in Public Services, Nicaragua 2014. Sixth Social Audit. CIEET Nicaragua.*

The report also highlights a slight increase in the number of survey participants that responded affirmatively to the following question: Have you received information about how municipal money is spent? The number of participants responding affirmatively jumped from 12% in 2009, to 15% in 2012, and to 17% in 2014. This increase is especially significant for the MGP because the increase in the percentage of participants responding affirmatively was highest in the South Central (from 12% to 21%) and Caribbean Coast (from 9% to 16%) regions, where the MGP has a presence.

#### *2.18. Call-for-proposals for new partner organizations in the RAAS released*

The MGP received eleven proposals for citizen participation projects as a result of a call-for-proposals for new partner organizations in the RAAS. Of the eleven, two proposals were selected: the Multiethnic Women's Center for Studies and Information (CEIMM) at the URACCAN, and the RAAS Movement for Sexual Diversity (MDSRAAS). The proposals are currently being revised in order to conform with MGP standards. With these two projects, in conjunction with the new PODER project, the MGP will work across a broader social base in order to strengthen local citizen participation. In addition to women, LGBTQ groups, and handicapped organizations, the MGP is working with young people, local journalists, and afrodescendant and indigenous communities.

#### *2.19. Second session of the Youth Roundtable held*

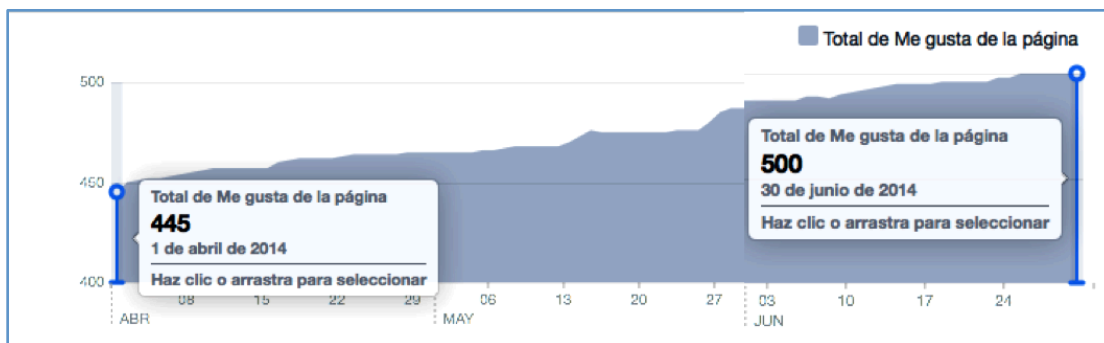
The second session of the South Caribbean Coast Youth Roundtable was held this quarter. 33 people (58% women) representing 17 organizations - three more than during the first session - participated in the roundtable, which covered issues including the mapping of programs and projects, a proposal for an ordinance on youth employment, and the design of an action plan for Youth Week (in August). A version of the programs and projects map created on May 13, 2014, can be seen below:



**Graphic 3: Organizations, projects and communities working on youth**

## 2.20. MGP presence on social networking sites continued

MGP news and posts continued to generate interest on social networking sites this quarter. The MGP Facebook site received its 500<sup>th</sup> “like,” the program’s Twitter followers increased from 65 to 85, and MGP Youtube videos were viewed 732 times (for a total of 3603 views this fiscal year: 867 Q1 + 1,137 Q2 + 732 Q3). The electronic bulletin also continues to attract readers and visitors. MGP publications continue to attract the most readership within the bulletin, and MGP videos were also among the most viewed posts this quarter (see Table 12).

**Graphic 4: Total “Likes” on Facebook****Table 12: Electronic bulletin distribution through Email**

Bulletin Issue	Sent	Succesfully Sent	Mail opened	Number of hits	Most viewed Articles	% of hits	Send Date
April	1179	965	745	542	Publication: Use of ICT for Governance – A Study by USAID’s MGP Partner Organizations in Nicaragua	76.9	April 1
					“MGP Supports the Sustainability of Local Organizations”	8.9	
					Video reportaje de Arlen Yaniris, Ejemplo de superación con un	4.8	
May	998	967	555	125	Digital Literacy Program	21.6	May 6
					Video: Youth from El Almendro Trained in Accessing Public Information and Implementing Social Audits	14.4	
					Publication: Community Empowerment – An Experience that Strengthens Solidarity, Teamwork, and Local Development	13	
June	1020	984	474	334	Publication: The Citizen Budget	68.9	June 20
					MGP to Strengthen the Capacities of Organizations Working with Handicapped People	9.3	
					A Gender Focus for Potable Water and Sanitation Committees	7.8	

*2.21. Second phase of the fiscal transparency program presented*

This quarter, the MGP presented a proposal for the second phase of the fiscal transparency program, to be implemented by IEEPP. The goal of the second phase of the program is to strengthen participatory and democratic governance by providing civil society organizations, journalists, and the general public with greater access to budget information in order that this information can be utilized in the development of proposals and advocacy campaigns. The second phase of the program will also seek to increase public demand for fiscal transparency in order to create an operating context in which CSOs are involved in decision-making around the use of public resources.

The second phase of the fiscal transparency program will complement an additional initiative, also implemented by IEEPP, that will begin during June 2014 with financing from Hivos. This complementary program is titled, “Boosting Fiscal Transparency and Access to Socially-Relevant Public Information through the use of ICT.” Under the program, the first Nicaraguan Hackathon, designed to promote civic participation, will be held.

### III. **SIGNIFICANT CONSTRAINTS/LESSONS LEARNED AND BEST PRACTICES**

#### **3.1 Best practice: Joint planning processes/negotiations with new program partners**

In order to prepare for the signing of the donor agreement with FECONORI, work sessions with organization representatives were held in order to finalize plans for the agreement. As a result, a work plan, budget, and set of indicators were created, and the program's terms were negotiated in order to align with MGP requirements. The MGP is also beginning the process of negotiating the final terms for its donor agreement with CEIMM.

#### **3.2 Best practice: Horizontal training methodology has led to better results in organizational development programs.**

The horizontal training methodology that has been used in leadership workshops, group work sessions, and technical assistance activities has allowed for a more accurate evaluation of the strengths and understandings of the target organizations, thereby allowing the MGP to share, analyze, and contrast information and design programming according to the realities of the target organizations. The horizontal methodology allows organizations to provide input during training sessions, rather than utilizing a lecture-style, classroom approach to trainings.

The MGP has seen that the horizontal methodology has led to greater understanding of and ownership over the training concepts by the target organizations. Additionally, a culture of constructive dialogue among participants, which leads to consensus decision-making and more space for new ideas, is being created.

#### **3.3 Weakness: Requests for public information are not being filled**

The social audit committees have had difficulty obtaining the information that they have requested from municipal authorities and other state institutions. Despite the fact that the requests for public information have been filed in accordance with the regulations established in the Law on Access to Public Information, municipal government and state institutions have refused to respond to the requests. In instances where information has been provided, it has often been insufficient and has not been provided in accordance with the procedures and time period established by law. However, the social audit committees have been able to obtain information through direct interviews with government officials.

**Lesson learned:** MGP partners must use alternative methods to obtain public information. Online tools such as TRANSMUNI are important to this goal. Representatives of MGP

partner organizations will participate in trainings for journalists on fiscal oversight in order that journalists' capacities to use these online tools are improved.

**Table 13: Requests for Information by Municipality**

#	Municipality	# of Requests Made	Requests Responded To							No Response	
			Positive				Negative	%	Total Responses	#	%
			Partial	Complete	Total	%					
1	Bluefields	4	2	2	4	100%	4	100%	8	-4	-100%
2	Corn Island	3	1	2	3	100%	3	100%	6	-3	-100%
3	El Rama	3	1	1	2	67%	2	67%	4	-1	-33%
4	Laguna de Perlas	4	2	2	4	100%	4	100%	8	-4	-100%
5	Desembocadura Río Grande	1	0	1	1	100%	1	100%	2	-1	-100%
6	La Cruz de Río Grande	0	0	0	0	0%	0	0%	0	0	0%
7	Santo Domingo	6	0	5	5	83%	0	0%	5	1	17%
8	Villa Sandino	4	0	0	0	0%	0	0%	0	4	100%
9	El Almendro	9	0	0	0	0%	0	0%	0	9	100%
10	San Miguelito	7	0	0	0	0%	0	0%	0	7	100%
11	El Castillo	4	0	0	0	0%	4	100%	4	0	0%
12	San Carlos	1	0	0	0	0%	1	100%	1	0	0%
	TOTAL	46	6	13	19	41%	19	41%	38	8	17%

**Table 14: Types of Requests for Public Information**

Municipality	Information Requested	Information Received
Santo Domingo	1. The objectives, results, and funding for environmental projects. 2. Report on budget implementation for environmental projects. 3. Municipal environmental ordinances 4. Municipal environmental plan 5. Río Artigua reforestation plan 6. Minutes of the municipal forum held in the first months of 2014 to report on budget implementation	1. Municipal environmental plan 2. Two municipal environmental ordinances 3. Mayoral Environmental Unit's annual operational plan 4. PIA 2014 5. Río Artigua reforestation plan
Villa Sandino	1. Report by the special commission that organized the budget consultation 2. Minutes of Villa Sandino's second municipal council session, during which the municipal budget was approved. 3. Fiscal quarterly reports (demonstrating budget implementation) 4. Cementary road storm drain project profile	
El Almendro	1. Municipal council act approving the creation of the Ministry of Women 2. Municipal government organizational chart 3. Municipal government organizational manual and staff chart 4. Municipal gender policy (if one exists) 6. Municipal budget, in order to determine the amount of funding designated to the Ministry for Women, and the objectives and expected results of this funding. 7. Studies and other documents published by the Ministry of Women. 8. Municipal ordinances related to issues affecting women 9. Objectives and functions of the Ministry of Women as described in municipal documentation	
San Miguelito	1) 2013 municipal budget 2) Report of the 2012 Special Commission for Budget Consultations 3) Municipal council act approving the 2013 budget. 4) 2013 budget implementation report 5) Municipal council minutes reporting on the mayor's presentation to municipal council members on quarterly budget implementation 6) Minute of quarterly budget transparency meetings. 7) Minutes of the municipal forum held in the first months of 2014 to present the results of 2013 budget implementation	
El Castillo	1) 2014 municipal budget 2) Budget implementation report (published March 31, 2014) 3) List of "Community Gender Training" project beneficiaries 4) List of gender committee community organizers in communities where the "Exercising Citizenship" project is active	N/A
San Carlos	1) General information about the PINE program: types, quantities, and methods of food disbursement	N/A

## IV. PLANNED ACCOMPLISHMENTS

*Table 15: Planned Accomplishment Q4 FY2014 and Q1 FY2015*

Quarter	Citizen Participation	Institutional strengthening	Fiscal Transparency (IEEPP)	Cross Component
<b>Q4</b> <b>July-September</b>	<ul style="list-style-type: none"> <li>• Social audits implemented by RMCh, FUMSAMI, BICU and other municipal stakeholder completed and results shared.</li> <li>• Environmental forum to share the results of the social audits held in Santo Domingo.</li> <li>• Inter-departmental forum to share best practices in RMCh citizen participation activities held as a closing event for the MGP-funded project.</li> <li>• FUMSAMI, APRODER, BICU and Awaltara advocacy plans designed and implemented.</li> <li>• Event to share best practices and experiences in building and strengthening women's civic participation held with APRODER and FUMDEC.</li> <li>• Partner organizations and their target groups participate in the third round of 2014 budget transparency forums.</li> <li>• Training for BICU and GTA representatives on citizen participation, advocacy, and municipal legal structures held.</li> <li>• Training on citizen participation and advocacy with new RAAS partner organizations.</li> <li>• Support for digital governance campaign in RAAS begun.</li> <li>• Citizen's Ordinance Initiative to ensure the approval of local youth plans in Bluefield and El Rama begun.</li> </ul>	<ul style="list-style-type: none"> <li>• Technical assistance for five partner organizations in planning, fundraising, and communications completed.</li> <li>• Training with five organizations on project management and human resources begun.</li> <li>• Technical assistance for four territorial governments in the RACS begun.</li> <li>• Five ARC self-diagnostic workshops to evaluate institutional change in the organizations that have received technical assistance completed.</li> <li>• Two ARC workshops for new partner organizations completed.</li> <li>• Trainings for 109 community leaders in leadership, strategic communication, teamwork, and conflict management completed. Each leader to receive a total of 16 hours of training.</li> <li>• Pilot leadership training program for CAYACs completed with the participation of an estimated 50 leaders.</li> <li>• Eight analyses of organizations working with handicapped people in</li> </ul>	<ul style="list-style-type: none"> <li>• Forum on fiscal transparency in Nicaragua with the participation of international experts, bilateral and multilateral donor organizations, and civil society organizations held.</li> <li>• Technical assistance to train CSOs in the use of tools for budget and public contract analyses completed.</li> <li>• Report on "Planning Public Expenditures" produced and published.</li> <li>• 2013 budget close-out report published.</li> <li>• "Our Budget" campaign launched.</li> <li>• First workshop for journalists and CSO on fiscal transparency held.</li> <li>• Expert session for the analysis of Law 550 on</li> </ul>	<ul style="list-style-type: none"> <li>• First meeting for journalists under phase two of the budget implementation oversight component held.</li> </ul>

Quarter	Citizen Participation	Institutional strengthening	Fiscal Transparency (IEEPP)	Cross Component
	<ul style="list-style-type: none"> <li>• Local communications campaign to promote youth participation in municipal council sessions, budget transparency forums, and social audits.</li> <li>• Third South Caribbean Coast Youth Roundtable held.</li> <li>• Organizational strengthening trainings for the Committee for the Holistic Development of Ulwa (CODIUL – GTA) initiated.</li> <li>• New CODIUL – GTA officials elected.</li> <li>• CEIMM has designed the methodology and selected participants for debate sessions on strengthening the capacities of the movement of diverse women in the RACS.</li> <li>• Partnership between CEIMM and Catholics for the Right to Choose to strengthen the violence observatory in the RACS established.</li> <li>• CEIMM has conducted press release to launch project.</li> <li>• Movement for Sexual Diversity (MDSRAAS) training cycles begun.</li> <li>• Forum with local journalists and MDSRAAS held.</li> <li>• FECONORI Bluefields has begun trainings on citizen participation and advocacy.</li> <li>• Advocacy timelines and action plans established for FECONORI Bluefields. Meetings with decision makers held.</li> <li>• FECONORI has designed, approved, and initiated a local awareness-raising campaign about handicapped peoples' rights.</li> <li>• FECONORI has organized handicapped peoples' cultural and sports events in Bluefields.</li> <li>• FECONORI has established organizing assemblies in Bluefields, Corn Island and Laguna de Perlas.</li> </ul>	<ul style="list-style-type: none"> <li>• the RACS completed.</li> <li>• Community forums to evaluate activities by 11 CAPS in Bluefields and Laguna de Perlas completed.</li> <li>• Report on CAPS community work completed.</li> <li>• Exchange forum to share the experiences and best practices of 11 CAPS in Bluefields and Laguna de Perlas held.</li> <li>• CAPS organizational strengthening phase completed.</li> <li>• CAPS networks in Laguna de Perlas and Bluefields trained.</li> </ul>	<ul style="list-style-type: none"> <li>• Fiscal and Budget Management held.</li> </ul>	



Quarter	Citizen Participation	Institutional strengthening	Fiscal Transparency (IEEPP)	Cross Component
<b>Q1</b>  <b>October-December 14</b>	<ul style="list-style-type: none"> <li>• MGP partners and target groups participate in 2014 budget consultations.</li> <li>• Partner organizations and target groups participate in the fourth round of 2014 budget transparency forums.</li> <li>• FUMSAMI, APRODER, BICU and Awaltara, FECONORI and MDS advocacy plans being implemented.</li> <li>• The Muelle de los Bueyes, San Pedro de Lovago and Santo Domingo municipal development councils have evaluated compliance with the Municipal Development Plan.</li> <li>• CEIMM has held two debate sessions to strengthen the movement of diverse women in the RACS. The sessions are replicated in five municipalities.</li> <li>• CEIMM has held forums with women in decision-making positions.</li> <li>• CEIMM has designed the platform to be used in campaigns to publish information about gender-based violence in partnership with Catholics for the Right to Choose.</li> <li>• CEIMM has designed training sessions on the use of the web platform to monitor violence against women.</li> <li>• CEIMM has held press conference to provide information about project advances.</li> <li>• MDS writes public policy recommendations in El Rama</li> <li>• Inter-institutional meetings to promote LGBT rights initiated.</li> <li>• MDSRAAS has developed a communications campaign to raise awareness about LGBT rights.</li> <li>• FECONORI continues citizen participation and</li> </ul>	<ul style="list-style-type: none"> <li>• Year two institutional strengthening interventions for four partner organizations designed.</li> <li>• Second phase of technical assistance for partner organizations begun.</li> <li>• Technical assistance with two new organizations begun.</li> <li>• Technical assistance on strategic communication with four territorial governments in the RACS begun.</li> <li>• First phase of trainings for approximately 50 community leaders replicated.</li> <li>• Institutional strengthening intervention for organizations working with handicapped people in the RACS designed.</li> <li>• Trainings for organizations working with handicapped people in the RACS begun.</li> <li>• CAPS networks in Laguna de Perlas and Bluefields leading activities around municipal budgets.</li> </ul>	<ul style="list-style-type: none"> <li>• Analysis of the use of funds collected through excess taxes in 2009-2013 completed.</li> <li>• Second training workshop for journalists and CSO son fiscal transparency held.</li> <li>• Session with national assembly representatives to analyze Law 550 on Fiscal and Budget Management held.</li> <li>• “Our Budget” observatory updated.</li> <li>• Call-for-proposals for CSO partner organizations for technical assistance in budget advocacy and oversight.</li> </ul>	<ul style="list-style-type: none"> <li>• Second meeting for journalists under phase two of the component for increasing press coverage around violence against women held.</li> </ul>

Quarter	Citizen Participation	Institutional strengthening	Fiscal Transparency (IEPP)	Cross Component
	<p>advocacy trainings in Bluefields.</p> <ul style="list-style-type: none"> <li>• FECONORI has participated in the analysis of living conditions for handicapped people in various municipalities and has initiated a drive to obtain identification cards for handicapped people.</li> <li>• FECONORI has organized a theater group in Bluefields.</li> <li>• FECONORI has created organizing assemblies in Bluefields, Corn Island and Laguna de Perlas has evaluated the charters of its partner organizations.</li> <li>• BICU has facilitated the fourth South Caribbean Coast Youth Roundtable.</li> </ul>			

## **ANNEXES**

The following annexes are attached:

1. MGP Project List
2. MGP Logical Framework Indicator Report
3. MGP Trainet Report
4. MGP 2013 Cost Share Report
5. MGP Accruals
6. MGP Alliances Q1 2014
7. IEEPP Quarterly Report

## Annex 1. MGP Project List

#	Organization	Project Name	Main Objectives	Component	Target Group	Geographic Coverage	Start Date	End Date	Project Cost US\$	USAID Support US\$	Status
1	Institute for Strategic Studies and Public Policy (lepp)	Fiscal Transparency in Nicaragua	Improve civil society understanding of the good governance of public resources.	Fiscal Transparency	General population, local and national civil society	National	15/03/2013	14/06/2014	500,724	446,966	On-going
2	Chontales Women's Network	Chontales Women's Network Advocacy for Public Affairs and Local Development	Promote the participation of organized female network members and youth in advocacy spaces for public affairs and local development.	Citizen Participation	Civil society with an emphasis on women and youth	Chontales: Acoyapa, San Pedro de Lovago, Santo Tomas, Santo Domingo, Comalapa, Villa Sandino and San Francisco de Cuapa	30/04/13	30/07/14	206,702	151,226	On-going
3	Bluefields Indian Caribbean University, BICU	Promoting Youth Participation and Empowerment for Local Development	Strengthen the exercise of civil and political rights and responsibilities by youth on Nicaragua's Caribbean coast from an autonomous perspective in order to contribute to local and human development through youth political action and the strengthening of autonomous regional governance systems.	Citizen Participation	Civil society with an emphasis on women and youth	South Atlantic Autonomous Region (RAAS): Bluefields, Rama, Laguna de Perlas y Corn Island.	13/05/13	13/08/14	178,693	147,568	On-going
4	Hilo Publicidad (Publicity Thread)	Communications Campaigns to Promote Citizen Participation	Raise awareness in the 19 municipalities where the MGP has a presence about the importance of participating in local governance management processes	Citizen Participation	General population	Chontales, Río San Juan and the RAAS	31/05/2013	31/03/2014	93,165	93,165	On-going
5	Tono Media* (Media Tone)	Strengthening the Capacities of Local Journalists in Chontales, Río San Juan and the RAAS	Strengthen the technical and analytic capacities of local journalists with an emphasis on citizen participation themes.	Citizen Participation	Local journalists	Chontales, Río San Juan and the RAAS.	28/06/2013	20/02/2013	101,312	101,312	Completed
6	Awaltara Territorial Government (GTA)	Community Participation in the Multiethnic Government of Awaltara's Institutional Development Process	Develop and strengthen the public management, governance, and civic capacities of indigenous, Afro-descendant, and mestiza leaders and community members in the Awaltara Luhpia Nani Tasbaya territory.	Citizen Participation	Indigenous, Afro-descendant, and mestiza populations.	RAAS: La Cruz de Río Grande and La Desembocadura de la Cruz de Río Grande.	20/05/13	20/08/14	99,879	72,950	On-going
7	San Miguelito Women's Foundation, FUMSAM	Developing Leadership for Citizen Participation and the Exercise of Rights.	Generate leadership capacities for more effective advocacy and citizen participation through an active, informed, and cohesive civil society.	Citizen Participation	Civil society with an emphasis on women and youth	Río San Juan, San Miguelito and El Almendro	06/05/13	06/08/14	89,832	66,059	On-going
8	Association for Rural Progress and Development, APRODER*	Promotion of Citizen Participation through the Consolidation and Strengthening of Municipal Development Committees .	Contribute to the consolidation and strengthening of Municipal Development Committees as spaces for coordination among local actors and private and public stakeholders for the exchange of ideas and proposals for economic and social development in Muelle de los Bueyes, Santo Domingo and San Pedro de Lovago municipalities.	Citizen Participation	Municipal Development Committees	RAAS: Muelle de los Bueyes, Chontales: Santo Domingo and San Pedro de Lovago.	13/05/2013	14/04/2014	70,150	58,990	On-going

#	Organization	Project Name	Main Objectives	Component	Target Group	Geographic Coverage	Start Date	End Date	Project Cost US\$	USAID Support US\$	Status
9	Atlantic Coast Center for Investigation and Documentation - Bluefields Indian and Caribbean University (BICU -CIDCA).	Strengthening of Cultural Archeological Heritage in the Rama and Kriol Territories of the South Atlantic Autonomous Region (RAAS), Nicaragua	Strengthen cultural archeological heritage in the Rama and Kriol Rio Maiz Territories, Bankukuk, Monkey Point, Tiktik Kaanu, Wiring Cay, Sumu Kaat, and Rama Cay, in the RAAS Nicaragua.	Citizen Participation	Afro-descendant creole indigenous population of Bluefields	South Atlantic Autonomous Region (RAAS), Rama and Kriol Indigenous Territories	25/09/13	24/09/14	92,380	50,000	On-going
10	Bluefields Indian Caribbean University, BICU	South Caribbean Coast Youth Working Group	Facilitate the coordination of the activities and initiatives of local, national, and international that implement programs with adolescents and youth in the RAAS	Citizen Participation	Youth in the RAAS	South Atlantic Autonomous Region (RAAS): Bluefields, Rama, Laguna de Perlas and Corn Island.	25/02/14	20/12/14	9,781	6,202	On-going
11	Institute for Strategic Studies and Public Policy (Ieepp)	Promotion of Active and Informed Citizen Participation, "Café con Voz"	Promote citizen participation and advocacy through radio and television programs that inform the population about development issues.	Citizen Participation	General population, local and national civil society	National	21/03/14	20/03/15	141,536	49,988	On-going
	Nicaraguan Federation of Associations for Handicapped People, Feconori	Organizational Strengthening and Improved Advocacy Capacities for Handicapped Peoples' Organizations in the South Atlantic Autonomous Region	Building the Capacities of Organizations for Handicapped People in RAAS Communities, with a focus on indigenous and afro-descendant communities, in order to improve citizen participation and advocacy activities to ensure the equal rights and opportunities of handicapped people.	Citizen Participation	Handicapped People	South Atlantic Autonomous Region (RAAS): Bluefields, Corn Island and Laguna de Perlas	11/06/14	11/06/15	156,294	110,000	On-going
12	blueEnergy	Strengthening of organizational, environmental, social, financial, and legal capacities of 20 Potable Water and Sanitation Committees (CAPS) in the RAAS	Contribute to the CAPS development as effective and efficient community service organizations that exercise the rights and responsibilities established by Law 222 to improve potable water and sanitation services and ensure the sustainable management of water systems.	Organizational Development	Potable Water and Sanitation Committees	South Atlantic Autonomous Region (RAAS): Bluefields y Laguna de Perlas	30/04/13	30/08/14	168,524	109,932	On-going
13	Global Communities/Local Consultants	Technical Assistance and Training for CSO Organizational Strengthening	Implement technical assistance and training with 9 CSOs to improve organizational development as per the ARC methodology and increase the quality and coverage of their services	Organizational Development	MGP Implementing Partners	Chontales, Rio San Juan and the South Atlantic Autonomous Region	02/01/2014	31/08/2014	64,000	64,000	On-going
									1,977,474	1,493,470	

## Annex 2. MGP Logical Framework Indicator Report

III Trimestre 2014																			
Indicator	LOP	Years		Year 4															Observaciones
		2011-2013		I Trimestre			II Trimestre			III Trimestre			IV Trimestre			Acumulado			
		Ejec	%	Prog.	Ejec	%	Prog.	Ejec	%	Prog.	Ejec	%	Prog.	Ejec	%	Prog.	Ejec	%	
O1: Promote the exercise of rights and responsibilities by citizens in local governance and development																			
Indicator 1.1	70%																		
% of citizenry target group that increases its knowledge and skills on how to exercise citizen participation																			
Indicator 1.2	218	110	50%	35	37	106%	15	9	60%	15	10	67%	15			80	56	70%	Corresponde a los cabildos de rendición de cuentas del ejercicio presupuestario 2014 realizados en los municipios de Santo Domingo, Cuapa, Muelle de los Bueyes, Santo Tomás, Villa Sandino, San Pedro de Lóvago, El Almendro, Laguna de Perlas, El Rama y Bluefields. En los cabildos participaron OSC socias del programa entre ellas la Red de Mujeres Chontaleñas, FUMSAMI, APRODER y los COMAT
Number of Local Mechanisms Supported with USG Assistance for Citizens to Engage their Sub-national Government.																			
R1.1. Citizens are aware of the rights and responsibilities established by the legal framework on citizen participation.																			
Indicator 1.1.1 (2.4.1-3)	19	8	42%	4	4	100%	1	0	0%	1	2	200%				6	6	100%	Se realizó campaña sobre acceso a información en conjunto con la campaña de rendición de cuentas
Number of CSO Advocacy Campaigns Supported by USG.																			
R1.2. Citizens have the understanding and tools necessary to exercise their right to active participation.																			
Indicator 1.2.1 (2.4.1-6)	3508	#####	73%	1000	1080	108%	500	540	108%				100			1600	1620	101%	
Number of people who have completed civic education programs.																			
• Number of men					415			167									415		
• Number of women.					665			373									665		
Indicator 1.2.2 (2.4.2-8)	19	11	58%	7	11	157%		1								7	12	171%	
* Number of training days provided to journalists with USG assistance, measured by person-days of training.																			
• Number of men		38		13	13			7								13	20		
• Number of women.		22		13	13			3								13	16		
R1.3 Advocacy and citizen participation activities promoted.																			
Indicator 1.3.1. (2.4.1-2)	124	142	115%				30	27	90%				30			60	27	45%	
Number of civil society organizations using USG assistance to promote political participation.																			
Indicator 1.3.2.(2.4.4-4)	199	32	16%				15	0	0	15	11	73%	15			45	11	24%	Se realizaron 11 auditorias sociales promovidas por las organizaciones socias del Programa: BICU (4), CEPS (2), FUMSAMI (2), GTA (1) y RMCh (2).
Number of mechanisms for external oversight of public resource use supported by USG assistance																			

## III Trimestre 2014

Indicator	LOP	Year 4																	Observaciones
		2011-2013		I Trimestre			II Trimestre			III Trimestre			IV Trimestre			Acumulado			
		Ejec	%	Prog.	Ejec	%	Prog.	Ejec	%	Prog.	Ejec	%	Prog.	Ejec	%	Prog.	Ejec	%	
O1: Promote the exercise of rights and responsibilities by citizens in local governance and development																			
Indicator 1.3.3.	172	✓	-	0%	165	176	107%									165	176	107%	
Number of initiatives presented by citizens and CSOs to local governments.																			
Indicator 1.3.4.	30%				30	34	113%									30	34	113%	
Percentage of citizen requests to local governments that have a positive response.																			
R1.4 CS networks and alliances have greater capacity for coordination and the articulation of demands																			
Indicator 1.4.1.	31	✓	6	19%	5	5	100%	2	2	100%	1	0	0%	1		9	7	78%	
Number of initiatives promoting civil society coordination and networking.																			
O2: Strengthen the management capacities of CSOs to empower citizens.																			
Indicator 2.1.	10	✓	-	0%												0			
Number of CSOs that improve their organizational capacity by at least 20%.																			
R2.1 CSO have been institutionally strengthened																			
Indicator 2.1.1. (2.4.1-1)	75	✓	63	84%	9	9	100%				11	7	64%	10		30	16	53%	Incluye a organizaciones de base comunitarias de siete municipios que fueron capacitadas en liderazgo y trabajo en equipo
Number of Civil Society Organizations using USG Assistance to Improve Internal Organizational Capacity.																			
Indicator 2.1.2.	430	✓	168	39%	160	169	106%	40	46	115%	30	65	217%	40		270	280	104%	Se han realizado tres sesiones de asistencia técnica con cada una de las cinco organizaciones atendidas por el componente de fortalecimiento organizacional, incluyendo las temáticas de estrategia de sostenibilidad, estrategias de comunicación y liderazgo.
Number of CSO representatives trained under organizational strengthening activities.																			
R 2.2. CSOs have received support for the implementation of programs to strengthen citizen participation or organizational performance																			
Indicator 2.2.1.	10															10			
Number of improvement or capacity strengthening initiatives supported by the program.																			
O3. Improve civil society understanding of the good use of public resources.																			
Indicator 3.1.	3	✓	3	100%															
Number of tools available for CSOs to analyze GON budget actions.																			
Indicator 3.2.	97	✓	22	23%	75	85	113%	28	42	150%						103	127	123%	Incluye miembros de OSC
Number of participants with improved understanding of the good use of public resources. IEEPP																			
• Number of men.						48		18									66		
• Number of women.						37		24									61		

## III Trimestre 2014

Indicator	LOP	Year 4																	Observaciones	
		2011-2013		I Trimestre			II Trimestre			III Trimestre			IV Trimestre			Acumulado				
		Ejec	%	Prog.	Ejec	%	Prog.	Ejec	%	Prog.	Ejec	%	Prog.	Ejec	%	Prog.	Ejec	%		
R3.1. CSOs, journalists and citizens are knowledgeable about and advocating for fiscal transparency.																				
Indicator 3.1.1. (2.4.1-9) *Number of CSOs receiving USG assistance engaged in advocacy interventions.	10	✓	-	0%	10	0	0					5					10	5	0	Se brindó asistencia Técnica a cinco OSC: Instituto de Liderazgo de las Segovias (ILLS); Asociación de Liderazgo y Desarrollo de Madriz (ALDEMA); Movimiento Puente; Asociación de trabajadores
Indicator 3.1.2 (2.4.2-8) * Number of training days provided to journalists with USG assistance, measured by person-days of training.  • Number of men • Number of women.	8	✓	3	38%	5	6	120%										5	6	120%	Corresponde a Taller de Auditoria Social con comunicadores impartido por el CEPS.
		✓	10			33											✓	33		
		✓	12			27											✓	27		
O 4. Increase civil society participation in the monitoring and management of national public resources																				
Indicator 4.1. Number of National Observatory visits.	1100	✓	-	0%	600	1180	197%	600	627	105%	500	89	18%	300			2000	1896	95%	En el periodo se contabilizaron un total de 89 visitas de las cuales 27 son nuevos usuarios.
Indicator 4.2. Number of CSOs receiving program support that monitor public resources.	5	✓	-	0%				5	0	0		5					5	5	100%	Se capacitó a miembros de un total de 35 OSC en transparencia fiscal, contrataciones del estado y el ciclo del ejercicio del presupuesto general de la
R4.1 The capacity of CSOs to monitor public resources increased.																				
Indicator 4.1.1.(2.4.4-4) Number of mechanisms for external oversight of public resource use supported by USG assistance	5		-	0%	1	1	100%	2	0	0	1	2	200%				4	3	75%	Fue publicado el "Presupuesto Ciudadano 2014" versión amigable del Presupuesto General de la República (PGR), que incluye aspectos generales sobre el PGR y el ciclo presupuestario y el análisis del presupuesto 2014.
R4.2 Dialogue between civil society and decision makers during budget process increased, especially in the area of social sector budget assignments.																				
Indicator 4.2.1. (2.2.1-6 - ) Number of Public Forums resulting from USG assistance in which national	2	✓	-	0%	2	2	100%										2	2	100%	
Indicator 4.2.3. Number of meetings and exchanges with the IMF and development banks such as the IDB, World Bank and Central American Bank for Economic Integration in which strategies to promote fiscal transparency are discussed.	3	✓	5	167%				1	0	0	1	0	0%				2			Se ha previsto realizar un foro de intercambio sobre el estado de la transparencia fiscal en Latinoamérica, en dicho evento se convocará a representantes de agencias multilaterales y bilaterales que trabajan en ésta temática.
Crosscutting indicators																				
Indicator (2.4.2-8) * Number of training days provided to journalists with USG assistance, measured by person-days of training.  • Number of men • Number of women.	27	✓	14	52%	16	17	106%		1								16	18	113%	
		✓	48		40	46		7									✓	40	53	
		✓	34		40	40		3									✓	40	43	
Indicator (2.2.4-4) Number of mechanisms for external oversight of public resource use supported by USG assistance	124	✓	32	26%	1	1	100%	17	0	0%	16	13	273%	15			49	14	29%	Incluye 11 auditorias sociales, el presupuesto ciudadano 2014 y el análisis del presupuesto 2014.



## Annex 3. MGP Trainet Report

## Programs Grouped by Activity with Funding

Report Parameters:

Activity: CHF International

Strategic Objective: SO1: MORE POLITICAL PARTICIPATION, COMPROMISE AND TRANSPARENCY

Site: CHF International - Nicaragua

Start Date After: 03/31/2014

End Date Before: 07/01/2014

Program Status: Completed

Location: In Country

Training Program	Location	Start Date	End Date	Males	Females	Total Trainees	Budgeted Amount	Actual Amount	Difference
Activity: CHF International									
Fortalecimiento Institucional y Liderazgo	IC	06/21/2014	06/22/2014	10	12	22	\$ 3,570	\$ 3,570	\$ 0
Gestion del Patrimonio Historico Local	IC	05/15/2014	06/24/2014	60	102	162	\$ 7,322	\$ 7,322	\$ 0
Gestion Administrativa de los CAPS	IC	04/13/2014	06/13/2014	62	88	150	\$ 2,023	\$ 2,023	\$ 0
Informacion Publica y Auditoria Social	IC	05/23/2014	06/12/2014	61	83	144	\$ 2,019	\$ 2,019	\$ 0
Fortalecimiento de Capacidades de OSC	IC	04/06/2014	06/23/2014	21	44	65	\$ 6,293	\$ 6,293	\$ 0
Liderazgo y Trabajo en Equipo	IC	04/29/2014	06/26/2014	47	70	117	\$ 13,460	\$ 13,460	\$ 0
Totals for Activity:				261	399	660	\$ 34,687	\$ 34,687	\$ 0
Totals for Report:				261	399	660	\$ 34,687	\$ 34,687	\$ 0

## Annex 4. MGP QR 2 2014 Cost Share Report

## NICARAGUA - MGP

Report Date

As of June 30, 2014

## Match (In Cash/Kind) Worksheet

Prepared By:

Project Name:

Cost Center Number

Contract Number:

Total In kind/match obligation per Cooperative Agreement

Total in kind Match collected in FY10-11

Total in kind Match collected in FY11-12

Total in kind Match collected in FY12-13

Total in kind Match collected in FY13-14

Total in kind Match collected in FY14-15

Cumulative match since project start

Total in kind/ match obligation remaining

Leonel Briceño
Municipal Governance Program
22401
AID-524-10-00006
1,531,837.00
60,869.18
1,049,989.85
371,065.87
106,123.83
0.00
1,588,048.73
(\$56,212)

		Amount	FY 2014			
			Q1	Q2	Q3	Q4
A	Donated Equipment, materials and other tangible items	\$0	0.00	0.00	0.00	
B	Donated use of equipment, materials and other tangible items	\$5,147	2,399.69	407.40	2,340.00	
C	Donated use of facilities	\$24,858	10,906.69	9,214.95	4,735.93	
D	Donated Land	\$0	0.00	0.00	0.00	
E	Donated use of land	\$0	0.00	0.00	0.00	
F	Donations of unskilled labor to CHF, to a CHF project/partner, or to CHF beneficiaries	\$29,693	15,161.43	9,473.23	5,057.87	
G	Donations of skilled labor to CHF partners	\$46,427	15,994.81	12,907.24	17,524.59	
Total Match, in cash and in kind in FY14		\$106,124	44,462.62	32,002.82	29,658.39	

## Annex 5. MGP QR 2 2014 Accruals

GLOBAL COMMUNITIES NICARAGUA																
CA N° AID-524-10-00006																
3rd QUARTERLY BUDGET ACCRUED EXPENDITURES																
FY 2014																
U.S. DOLLARS																
		a	b	c	d	e						f	g=b+c+d+f	h = g/a	i= a-g	
Nro.	Line Item	Total Approved Budget	Total Expenditure FY 2011	Total Expenditure FY 2012	Total Expenditure FY 2013	Bumed						Total Expenditure FY 2014	Accumulated Expenditures through 09/30/2014	Percentage of Execution	Remaining Balance in Relation with the Approved Budget	
						Q1	Q2	Apr-14	May-14	Jun-14	Q3					Q4
1	Personnel	3,166,581	488,695	621,373	614,187	137,387	122,480	41,616	36,707	42,914	121,238	131,660	512,764	2,237,020	70.64%	929,561
2	Fringe Benefits and Allowances	1,694,904	282,880	271,424	286,051	66,990	67,318	24,422	18,264	14,480	57,166	70,794	262,267	1,102,622	65.06%	592,281
3	Consultants	171,801	64,225	35,417	49,974	4,154	5,348	-	-	337	337	5,200	15,039	164,655	95.84%	7,146
4	Travel & Per Diem	367,522	78,827	73,557	52,772	9,179	11,046	2,369	4,702	4,103	11,173	25,210	56,608	261,764	71.22%	105,758
5	Equipment & Supplies	265,600	201,941	3,201	3,425	348	330	557	-	-	557	1,025	2,260	210,827	79.38%	54,773
6	Contracts and Subawards	16,612,623	1,373,557	2,654,732	1,377,215	195,052	259,887	55,863	102,412	103,413	261,688	320,519	1,037,146	6,442,650	38.78%	10,169,972
7	Program Costs- Direct Implementation	129,507	25,769	41,866	81,233	23,843	716	1,109	2,744	907	4,760	7,146	36,465	185,333	143.11%	(55,826)
8	Other Operating Costs	701,927	162,771	177,661	150,005	43,138	29,673	14,783	11,089	11,963	37,835	63,622	174,268	664,704	94.70%	37,223
9	Indirect Charges Per NICRA	2,889,300	349,839	554,302	384,651	73,048	56,223	18,253	21,422	21,208	60,883	98,447	288,602	1,577,394	54.59%	1,311,906
	TOTAL COSTS	25,999,763	3,028,504	4,433,533	2,999,513	553,139	553,020	158,972	197,341	199,324	555,637	723,623	2,385,419	12,846,970	49.41%	13,152,794

**Annex 6. MGP Alliances Q3 2014**

MGP NETWORKS AND PARTNERSHIPS	
ORGANIZATION	ADVANCES
1. FDI	Meets every two months to exchange information and establish partnerships with the private sector.
2. BICU	Supporting project to establish a working group for organizations that advocate for youth rights in the RAAS.
3. UNIRSE	Looking for opportunities to establish partnerships in the private sector and with local organizations.
4. OPS	Visited Muelle de los Bueyes to explore possible support
5. CIG	Active member of this initiative by international aid organizations to address gender issues.
6. Comunidad de Software Libre	Activities to develop joint projects to use ICT for advocacy work.
7. Católicas por el Derecho a Decidir	Searching for partners to publish information about sexual violence and femicide in the country as an advocacy tool.
8.Red de Mujeres contra la Violencia	Searching for partners to publish information about sexual violence and femicide in the country as an advocacy tool.
9. Aula Propia	Partnership to implement a digital literacy program in Bluefield, guaranteeing the participation of MGP partners.
10. NDI	Working with the MGP to ensure that leadership program graduates participate in MGP activities.
11. UNFPA	Global Communities and UNFPA providing support to BICU to present a project to the Fund for Democratic Governance.

**Annex 7. IIEEP Quarterly Report**



## Quinto informe

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Proyecto “Transparencia Fiscal en Nicaragua”



**Quinto Informe**  
**Proyecto “Transparencia Fiscal en Nicaragua”**  
**Convenio No. CHF-081-FT-01**  
**Abril- julio, 2014**

**Resumen ejecutivo**

El presente informe corresponde a las actividades realizadas por el equipo del Instituto de Estudios Estratégicos y Políticas Públicas (leopp) en el marco del Proyecto “Transparencia Fiscal en Nicaragua” en el período comprendido entre abril- julio del 2014. El proyecto se ejecuta bajo el convenio de sub donación No. CHF-081-FT-01 celebrado por y entre Cooperative Housing Foundation actualmente Global Communities con fondos otorgados del acuerdo cooperativo con la Agencia de los Estados Unidos para el Desarrollo Internacional (USAID por sus siglas en inglés).

En el periodo que cubre el presente informe los principales logros a destacar son:

- Aproximadamente 450 universitarios conocen sobre el observatorio virtual [www.nuestropresupuesto.org](http://www.nuestropresupuesto.org)
- 5 OSC reciben asistencia técnica que les permite implementar herramientas de análisis presupuestario a temas de su interés y poder elaborar una estrategia de comunicación para diseminación de los resultados que se generen del análisis.
- Elaborados y disponibles materiales educativos (afiches) en lenguaje amigable sobre el ciclo presupuestario.
- Se transmitió el mensaje de la campaña “El presupuesto es tu dinero, conocerlo es tu responsabilidad” a estudiantes universitarios y otros usuarios de las redes sociales de leopp.

**1. Logros del periodo**

*1.1. Universitarios conocen y hacen uso de plataforma virtual*

En el período que abarca éste informe se realizaron 4 visitas a diferentes universidades (UPOLI, UCC, UNAN León y UAM) con la presencia de aproximadamente 450 estudiante de diversas carreras entre ellas: derecho, economía y otras vinculadas a las ciencias sociales. En las visitas los estudiantes tuvieron la oportunidad de interactuar en el entorno virtual



del observatorio y en las redes sociales de leopp con el objetivo de participar en diversas dinámicas donde utilizaban los datos disponibles.

También se trabajó en la actualización de información disponible en el observatorio específicamente sobre contrataciones públicas (nacionales y municipales) cuyos montos de planificación han tenido cambios en algunos casos sustanciales durante el semestre. De igual forma, se reorganizaron algunos aspectos de la página con el objetivo de ordenar mejor la información y facilitar el acceso de los usuarios a la misma. Esto permite una mayor accesibilidad a la ciudadanía de información pública y oportuna.

Cabe señalar que aunque en el trimestre (abril- junio) sólo se dieron 89 visitas al observatorio, estas tienen una mayor duración promedio (7 minutos con 56 segundos), en relación al trimestre anterior (3 minutos con 25 segundos) en cuanto al tiempo que dura la exploración en el sitio lo que podría estar indicando que los visitantes realicen una búsqueda más exhaustiva de información.

#### *1.2. Mensajes de la campaña son recibidos por diversos actores*

En las presentaciones del observatorio también se mostró la campaña “El presupuesto es tu dinero, conocerlo es tu responsabilidad” y se invitó a la comunidad educativa a ser parte de nuestro mensaje tomándose fotos con los personajes de la campaña y reproduciendo el lema. Las fotos fueron colocadas en el Facebook de leopp y tienen el objetivo por una parte de involucrar a esta comunidad como agentes transmisores y por otra que conozcan el trabajo del Instituto a través de las redes sociales y crear interacción. Algunos datos interesantes muestran que a raíz de las visitas se colocaron a la disposición en el facebook 5 álbumes que en su totalidad fueron visitados por 5,601 personas.

Como se señaló en el informe anterior a inicios del año se colocaron a la disposición los nuevos productos de la campaña: planificadores, pichingas y separadores de libro. En el caso de los planificadores y separadores, estos fueron enviados a: tomadores de decisión, miembros de OSC nacionales e internacionales, representantes de organismos donantes y periodistas de diversos medios que cubren los temas del programa. Por su parte, en su mayoría, las pichingas y los separadores fueron entregados a estudiantes universitarios en las visitas a las universidades de presentación del observatorio. También se elaboró e imprimió en tamaño ampliado dos de los personajes de la campaña con el mensaje para tomarse fotos con ellos con la finalidad de reproducir el mensaje a través de las redes sociales.

#### *1.3. Material educativo en materia presupuestaria a la disposición de la población nicaragüense*

A partir de la elaboración del documento Presupuesto Ciudadano (PC) 2014 y lo didáctico de las ilustraciones contenidas en él, se procedió al rediseño de dos de sus ilustraciones



para convertirlas en afiches independientes que tienen el objetivo educar a la población sobre el ciclo presupuestaria y las oportunidades de incidencia. Estos afiches se colocarán a disposición del público de forma virtual (redes sociales, página web leopp y observatorio virtual) y de manera física y su distribución se dará en especial a tomadores de decisión, periodistas y OSC en particular aquellas que trabajan en procesos de formación de diferentes grupos.

*1.4. Cinco OSC reciben asistencia técnica en materia de transparencia fiscal*

En el mes de junio se iniciaron las sesiones de asistencia técnica que contempla el proyecto a 5 OSC nacionales: Asotrasol (León), Aldema (Matriz), Movimiento Puente (Managua), Ajoma (Mateare) y ILLS (Mozonte).

Con anterioridad a las sesiones, se procedió a la primera reunión de coordinación con cada una de ellas con la finalidad de establecer de forma más clara los temas a tratar en la asistencia y el mecanismo como esta se daría. Producto de las reuniones se estableció un plan de trabajo que consistió en proponer dos sesiones de trabajo grupales con las OSC. La primera sesión se desarrolló en la semana del 23- 27 de junio (2 días por sesión y grupo) en la cual las OSC participantes se dividieron en dos sub grupos: G1: Ajoma, Aldema y Movimiento Puente (23 y 24 de junio) y; G2: Asotrasol y Unan- León y Ajoma (26 y 27 de junio). En esta sesión se trabajó el análisis presupuestario en temas de interés de las OSC como: educación secundaria, salud sexual y reproductiva y otras vinculadas a la prevención (ej. embarazo en adolescentes). Los participantes trabajaron de manera grupal los temas seleccionados durante toda la sesión.

*1.5. Se generan análisis sobre contrataciones y presupuestos públicos*

Desde el mes de mayo a la fecha se ha procedido a la elaboración de dos estudios que permitirán tener información sobre las oportunidades y desafíos del accountability social aplicado a las compras públicas y por otra parte se contará el análisis a partir del informe de liquidación del PGR 2013.

Ambos análisis están dirigidos a: tomadores de decisión (legisladores y funcionarios públicos de dependencias como: el MHCP, el BCN, de la oficina de seguimiento del gasto público y de marco presupuestario de mediano plazo); representantes de organismos nacionales y en especial internacionales que abordan las temáticas; docentes y estudiantes universitarios (pre y post grado) que cursan programas de estudios vinculados a las temáticas de estas investigaciones

A la fecha estos estudios se encuentran en revisión y posteriormente sujetos a edición y diagramación.





## **2. Principales limitaciones/ aprendizajes y buenas prácticas**

Se dieron atrasos o dificultades en cuanto a:

1. La elaboración de los dos estudios. Por una parte los atrasos han estado vinculados a la disponibilidad del acceso a la información pública sobre la cual se basan los estudios que tiene sus propios tiempos y por otra, por las diversas actividades (de coordinación e investigación) simultáneas en las que se vieron involucrados los investigadores a cargo de las mismas.

2. Retardación en cuanto al inicio de la asistencia técnica. Esto se dio por distintas razones: pocas postulaciones de las OSC lo que obligó a ampliación del periodo para recibir las mismas; una vez seleccionadas las OSC se dieron atrasos en cuanto a establecer y llevar a cabo las reuniones de coordinación con cada una; poca claridad de las OSC sobre los temas que serían parte del análisis por lo cual se invirtió mayor cantidad de tiempo con cada OSC para su definición; atrasos en la disponibilidad de los recursos financieros; dificultad para coordinar los tiempos de las OSC para sesiones conjuntas; diferentes grados de desarrollo, madurez de las OSC y capacidades de sus miembros lo que conlleva procesos de trabajo muy diferentes para cada una.

Cabe señalar que por ser la primera experiencia del equipo leepp en brindar asistencia técnica a varias OSC se dieron algunas dificultades y de las mismas se extraen lecciones aprendidas que serán de mucha importancia para procesos posteriores que permitirán obtener mejores resultados.

3. Las presentaciones en las universidades tuvieron atrasos en relación a lo inicialmente planificado. Por una parte, esto se debió a que cada universidad cuenta con fechas particulares de inicios de año lectivo, de semestre o cuatrimestre que no fueron consideradas con precisión en la planificación y por otra parte, se debía establecer un aliado estratégico (autoridad en la universidad) para apadrinar la actividad lo que llevó su tiempo. No obstante, un aspecto relevante es que a partir de estas actividades el equipo leepp pudo establecer alianzas con las Universidades algunas de las cuales se concretaron en convenios de colaboración (ej. con la UPOLI) y en otros casos en asistencia técnica como la que se está trabajando con los profesores de la carrera de Trabajo Social de la UNAN- León. Además, se dejó allanado el camino para realizar actividades de presentación de los estudios que se generen y del observatorio en una segunda fase del proyecto a otros territorios donde las universidades tienen presencia con recintos (Ej. UCC).